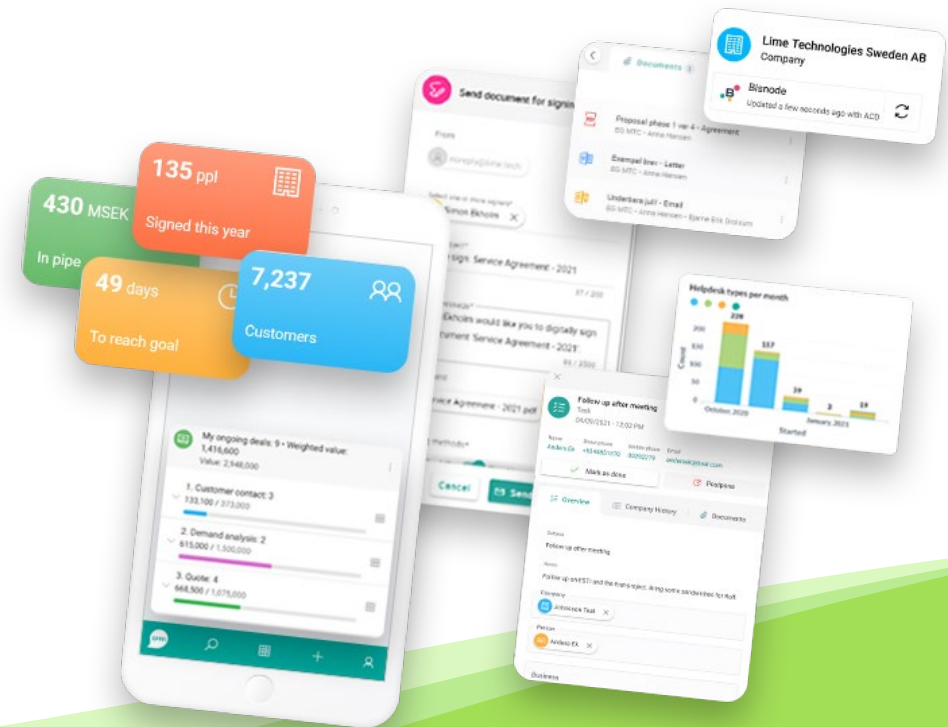




# Q1 update

April 26, 2022



## Today's presenters



**Nils Olsson**

**CEO**

Lime since 2006



**Magnus Hansson**

**CFO**

Lime since 2015



# Exceeding customers' expectations

CRM systems that help companies attract new and keep existing customers

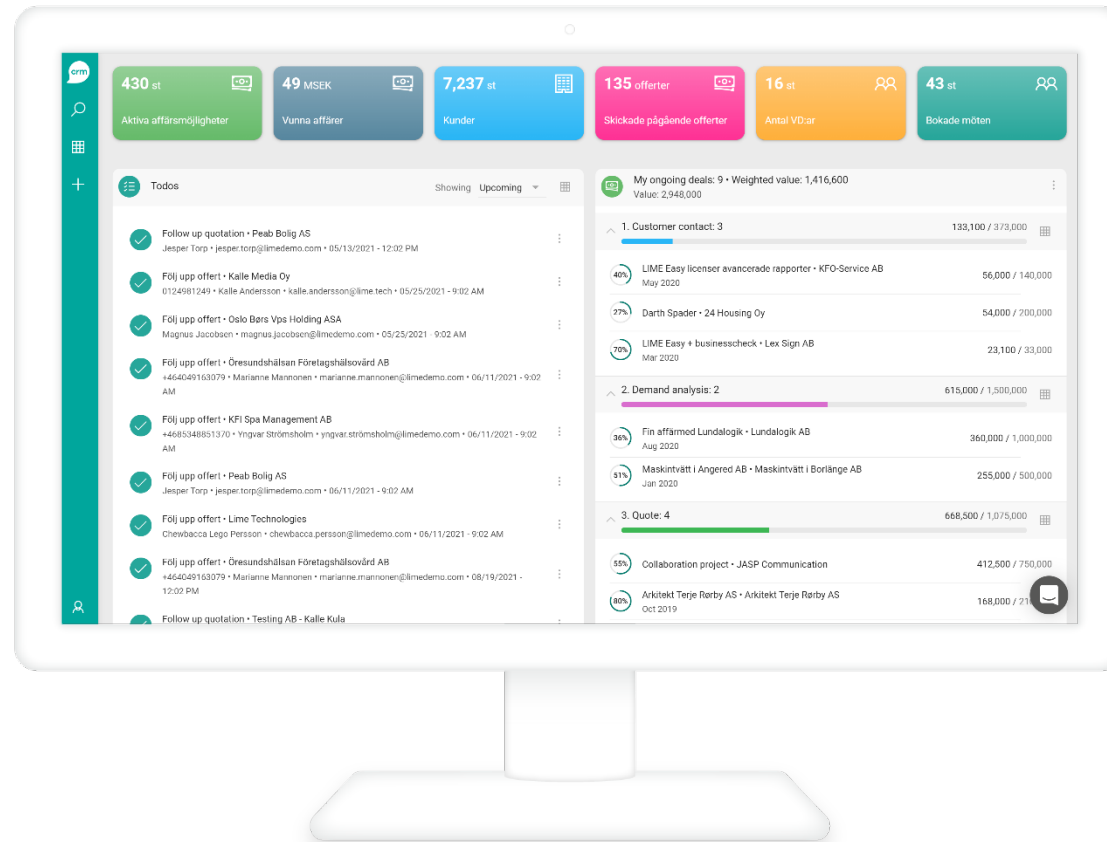
We go all in to create a world  
where every **customer** experience  
exceeds expectations, making  
**customers'** lives easier through  
spot-on software and  
on-point expertise



## Sum up Q1 2022

- Accelerated growth - strong inflow of recurring revenue
- Increased drive – doubling net sales in our European markets
- Investments for continued growth – new business area for future product innovation and a scalable organisation





## Agenda

1. Order intake
2. Revenue
3. Profit
4. Summary



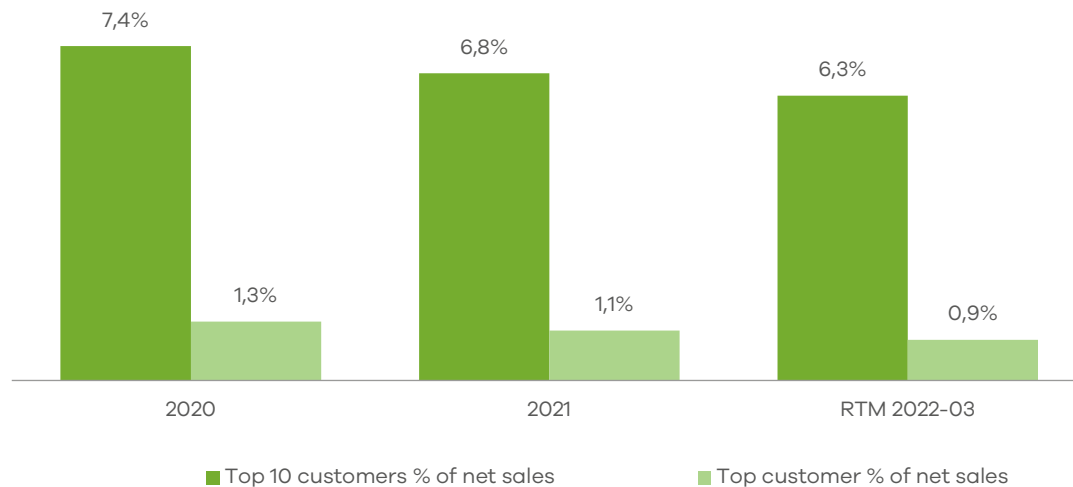
# 1. Order intake



## Several deals in Europe

Good mixture of small, midsize and large enterprises

### Customer concentration



PROVINORD





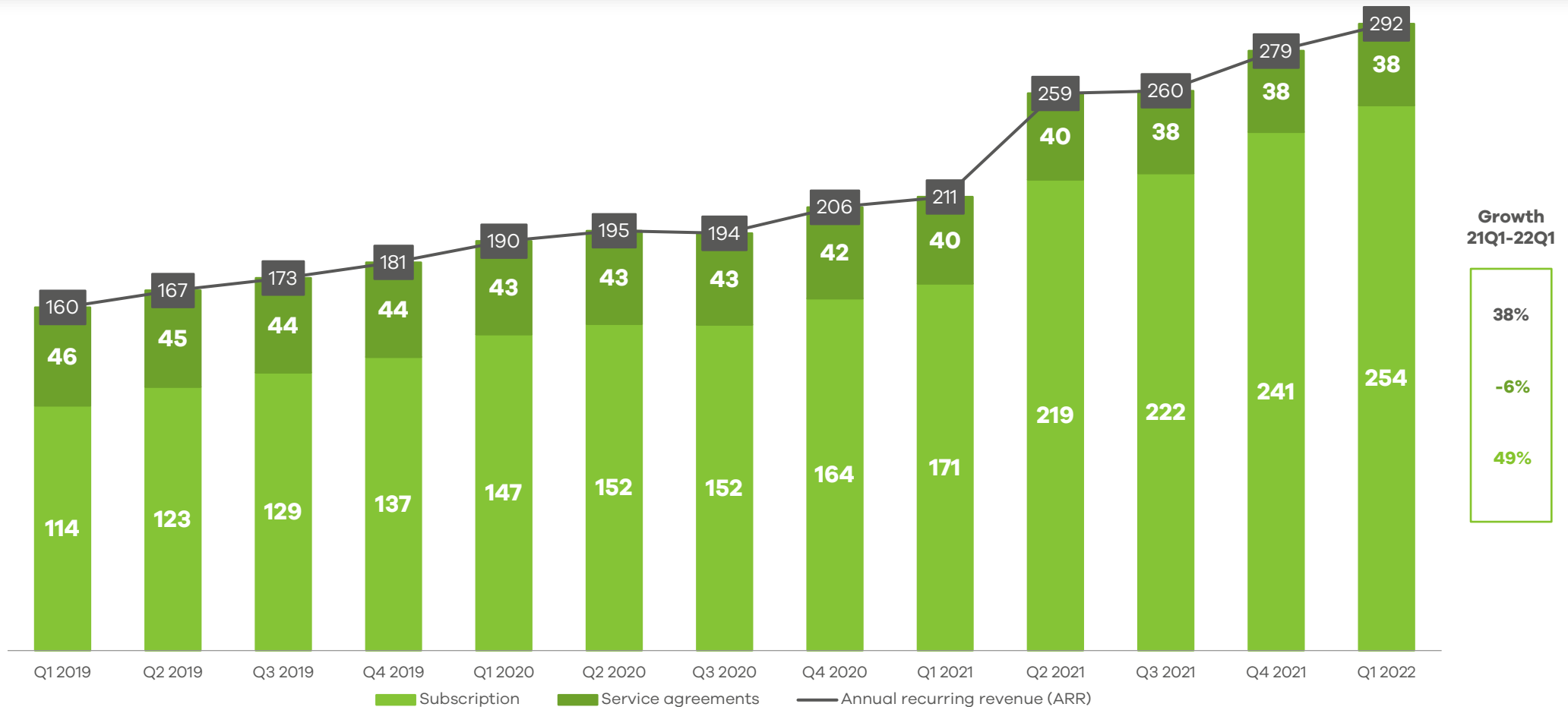
## 2. Revenue





## Increase in annual recurring revenue drives growth

### ARR development (SEKm)



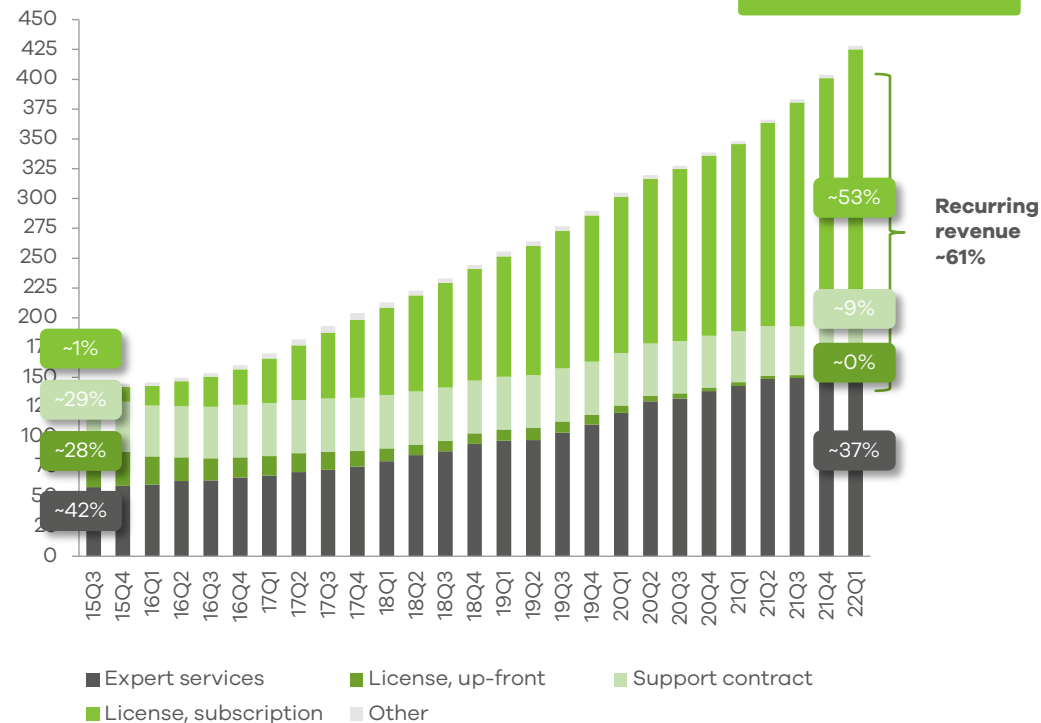


# Recurring revenue is growing rapidly

Transition from up-front to subscription pricing model since 2015

## Pricing model transformation over time

LTM net sales by revenue stream, SEKm



## Revenue guidance

### License, subscription



- ✓ CRM system mainly as subscription
- ✓ Increased sales teams to drive further ARR for subscriptions

### Support contract



- ✓ Support contract sold together with up-front licenses
- ✓ No addition to support contracts as a result of nearly no up-front sales
- ✓ Support contracts for existing up-front clients still generate revenue

### License, up-front



- ✓ Revenue stream in decline as the products are sold as SaaS
- ✓ Some existing clients still buy more licenses up-front

### Expert services

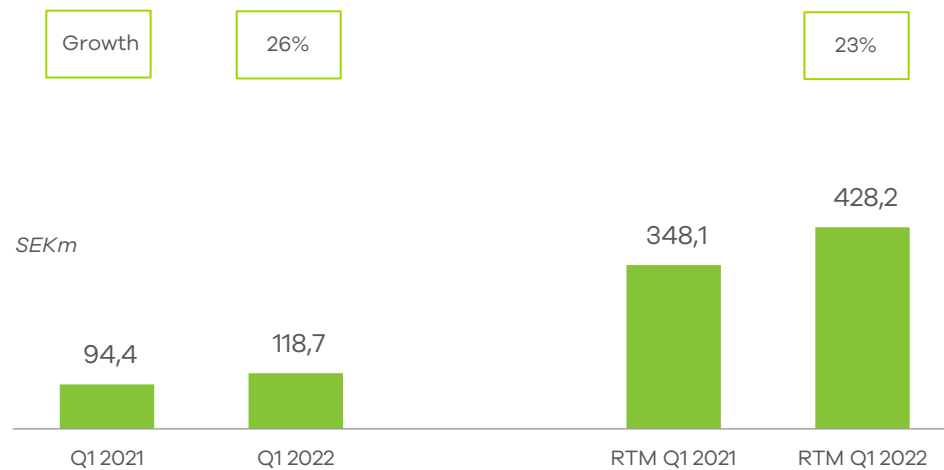


- ✓ Large part of sales derives from existing customers
- ✓ Customer base is growing, expected to drive expert services growth but decreases as part of total net sales

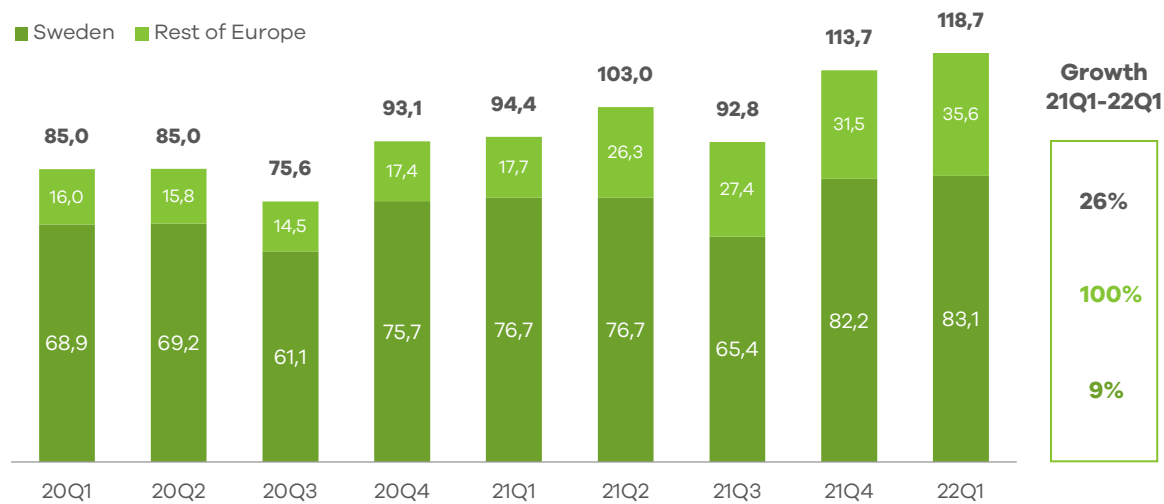


## Revenue

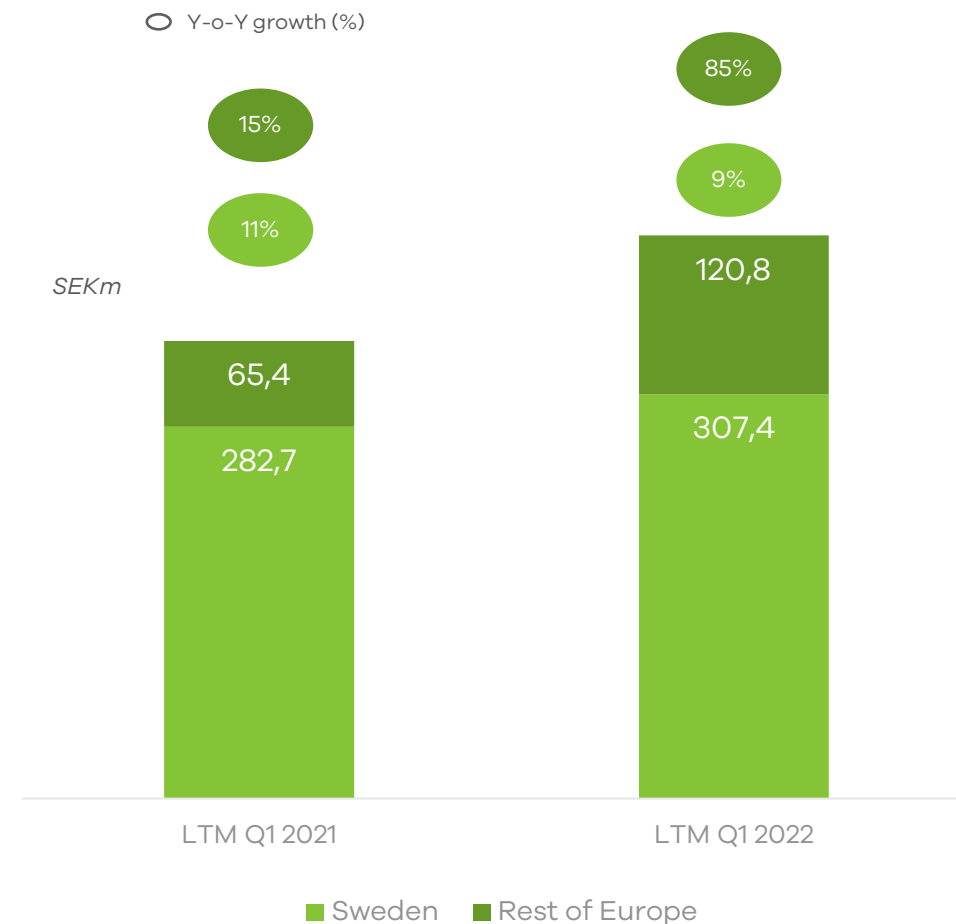
### Net sales development



### Split by geography



### Traction across geographies





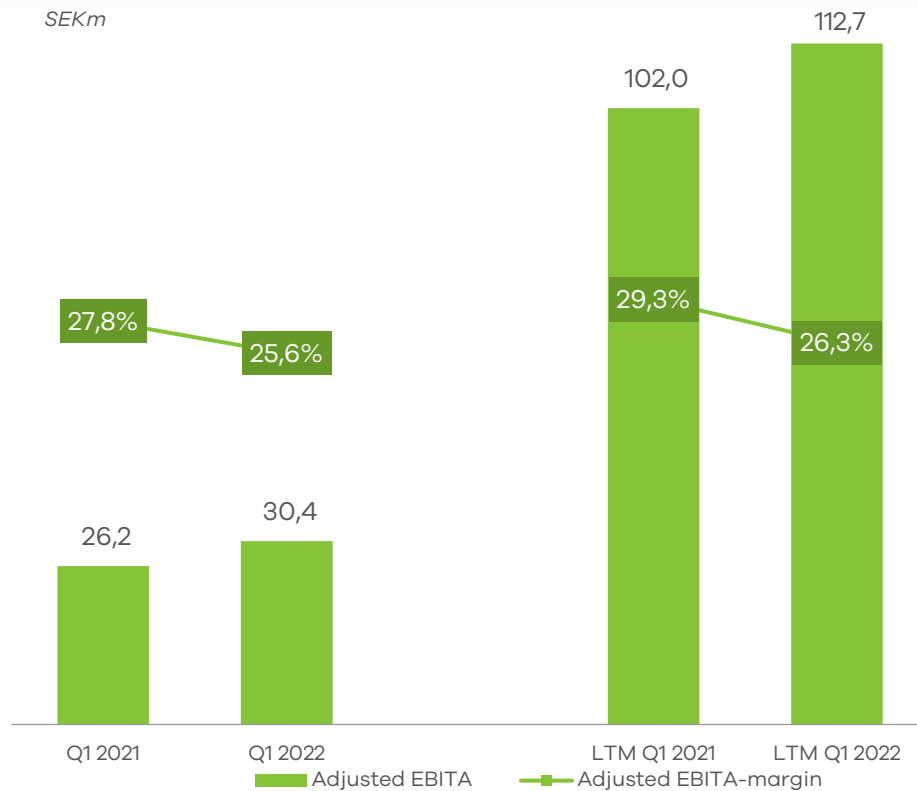
## 3. Profit



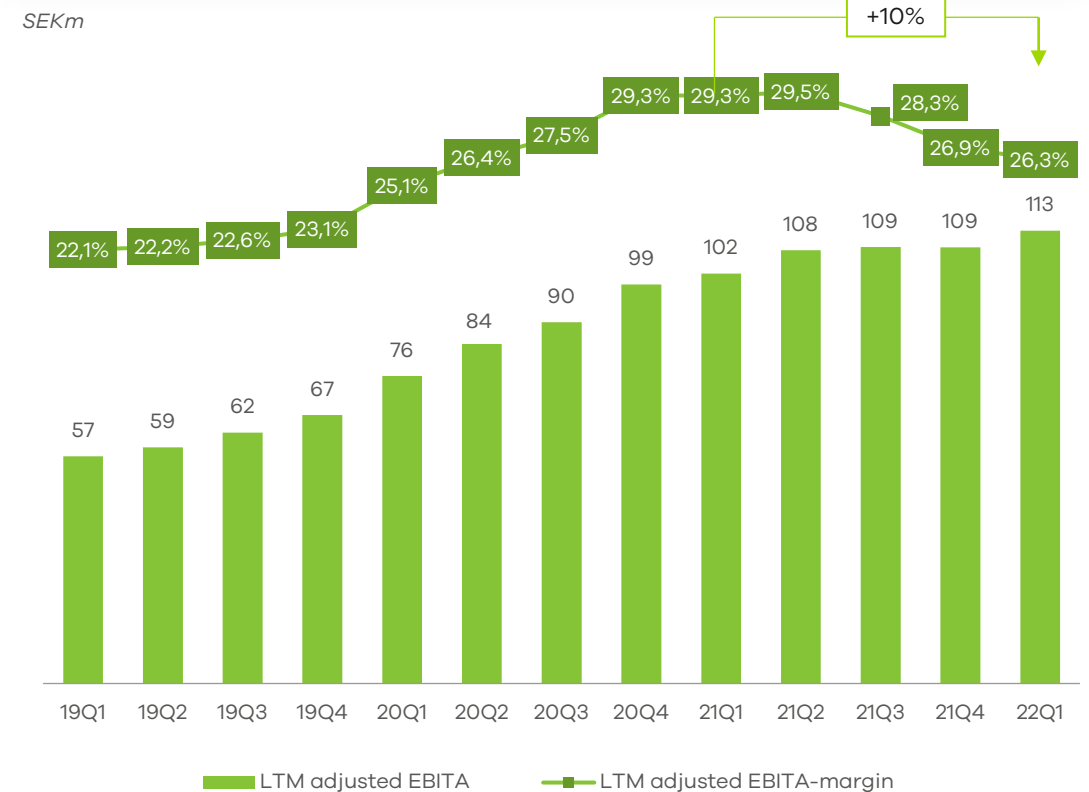
# Profit

Reaching an adjusted EBITA margin of 26 % in Q1 2022

## EBITA development<sup>1)</sup>



## Rolling LTM EBITA and margin development<sup>1)</sup>

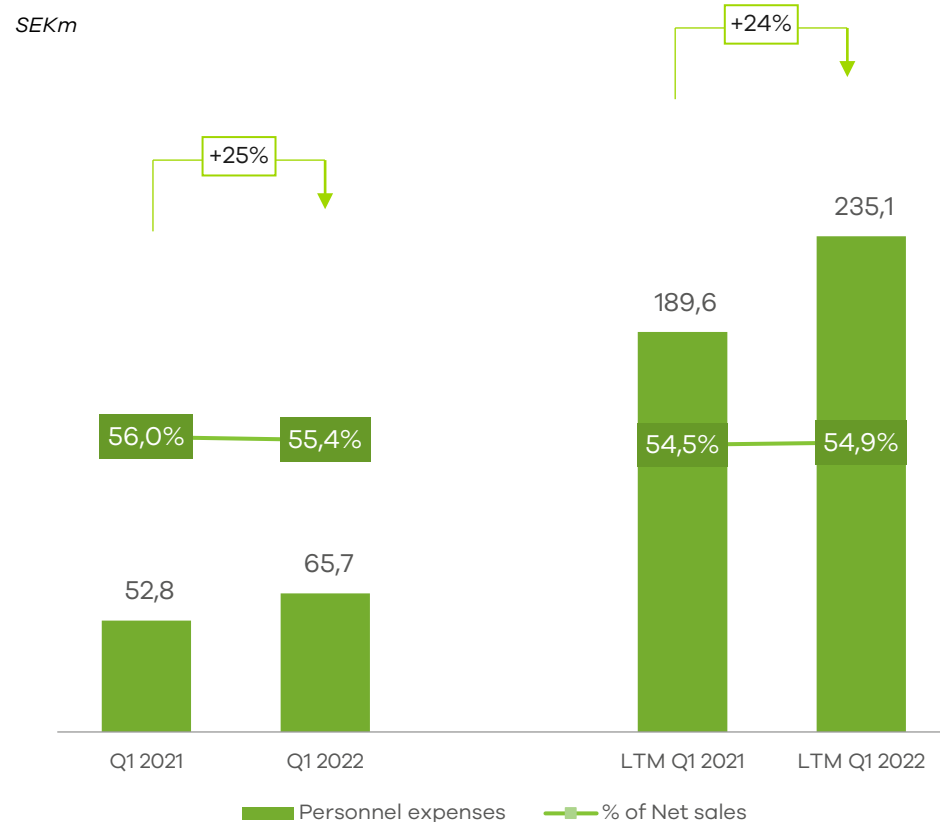




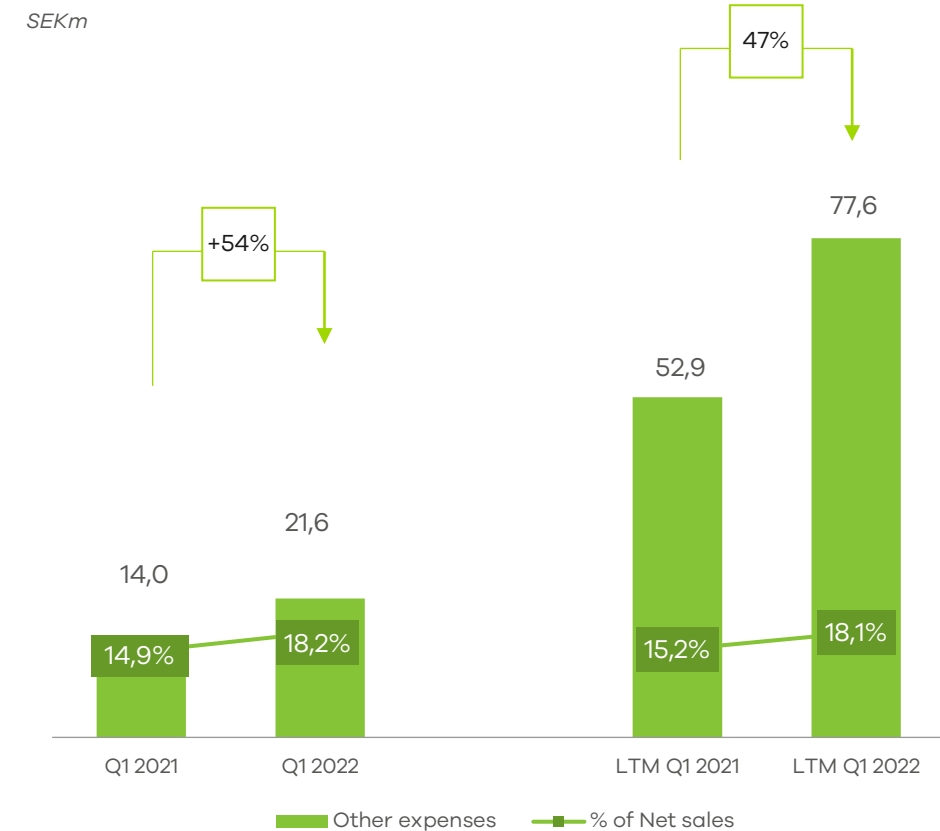
# OPEX development

Large majority of operating expenses related to growth in FTEs

## Personnel expenses development



## Other operating expenses development (adj.)<sup>1)</sup>



Note: 1) EBITA adjusted for acquisition related expenses.



## 4. Summary



## Highlights, Q1 2022







## Financial targets

LTM Q1 2022

### Sales growth

"Lime's objective in the medium term is to achieve an annual net sales growth above 18%"

**23 %**

### EBITA margin

"Lime's objective in the medium term is to achieve an annual EBITA margin above 25%"

**26 %**

### Capital structure

"The objective in respect of the capital structure is that the net debt in relation to EBITDA should be less than 2.5"

**1,4**

### Dividend policy

"Lime intends to distribute available cash flow, after taking into account the Company's indebtedness as well as future growth opportunities, including acquisitions. Dividend is expected to correspond to at least 50% of net profit."

**59 %**  
(2.60 SEK/share  
proposed)

**Thank you for listening!**

[investors.lime-technologies.com](https://investors.lime-technologies.com)

